Beira, Mozambique

Collaborative action - for a liveable, resilient city

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The bigger picture of Africa’s urbanisation:
- Accelerating
- Largely informal
- Low productivity
- Large infra gaps
- Weak institutions

Can Beira do better than just cope?
Beira’s urban development ‘happens’: informality is its standard, formality is ours – where do we meet?
60% of Beira’s population live on 1 - 3 USD/day, this group constitutes mayor’s electoral base.
Informal development defies basic water system realities @ high cost
Water = relevant entry point to better “organise” urban informality
A wealth of actors (local, provincial, national), very busy doing their own thing...

No shortage of development partners
- World Bank, KFW, AFD, DfID, Dutch, EU, etc.

Collaborative action has long been a bridge too far

Beira Master Plan process 2011 - 2026
- Platform for collaborative action - with champion
- Planning, project prep., mobilizing finance
- Implementation support
Beira development vision 2035 – Let’s put pieces on 1 chess board, including sanitation, and play.
Drivers of progress:
- political leadership mayor (3x)
- mutual trust in long term partnership
- effective process facilitator
- flexibility to meander in response to opportunity
- transaction focus
- income generating potential
- private sector “early movers” (REALL, FMO, dredgers, port operator)
- public sector “early movers” (port)
On-the-job strengthening of municipal organization

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<th>Strategy &amp; policy</th>
<th>Organisation &amp; process</th>
<th>Planning &amp; Control</th>
<th>Information technology</th>
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<td>2 – Basic</td>
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<td>1 – Informal</td>
<td>Non-discernible strategy</td>
<td>Random organisation</td>
<td>Random, Non-transparency</td>
<td>Random, or absent info systems</td>
<td>Random attribution of capacity</td>
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Source: VNG 2016
What are the prospects for replication?

Phase 1: Vision / Planning / coalitions (ca. 2 yrs)
- Masterplan prep
- SWOT analysis, coalition building
- Project Prep. FS/ESIA
- Resettlement & compensation
- When local governmental political support falters

Phase 2: Preparing for change, getting basics right (ca. 5 yrs)
- Capacity enhancement
- Financing and impl. decisions
- Improved infra & urban service delivery
- ca. 15-20 years duration

Phase 3: Infrastructure investments & better governance practices (ca. 10 yrs)

With competent political leadership and effective accountability vis a vis stakeholders
What could global initiative on city-wide inclusive sanitation unlock...?

- Business cases/models for inclusive serv. delivery
- Billing models
- Pipeline of investments
- Appetite to fill financing gaps/access to finance
- Fixes for infra gaps
- improved livelihoods
- peer to peer learning

But urban sanitation may not advance in isolation..., latch on to broader process: so welcome to Beira!!