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Transforming business by transforming water management

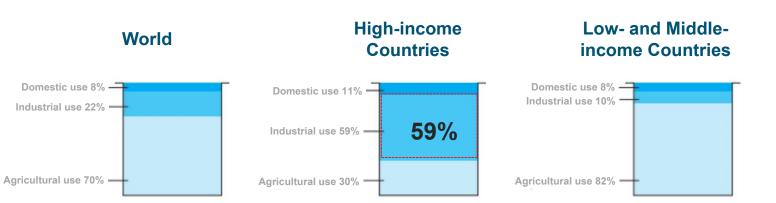


Water-related business risks:

- PHYSICAL IMPACT Quantity & Quality
- REGULATORY CHANGES/ INFLUENCES
- REPUTATIONAL CONSIDERATIONS & Consumer Demand



Industry is main water user in high-income countries





Industrial demand grows as supply falls





Conservation is not enough



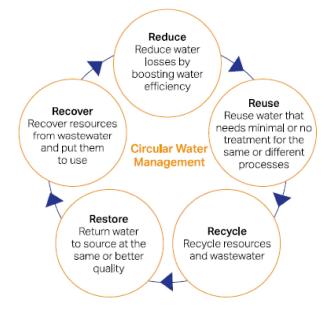
Shifting from Linear to Circular Water Management

Industrial water consumption can be reduced by up to 50%

Circular economy could save 400 billion m3 of water annually (equivalent to 11% of global water demand and

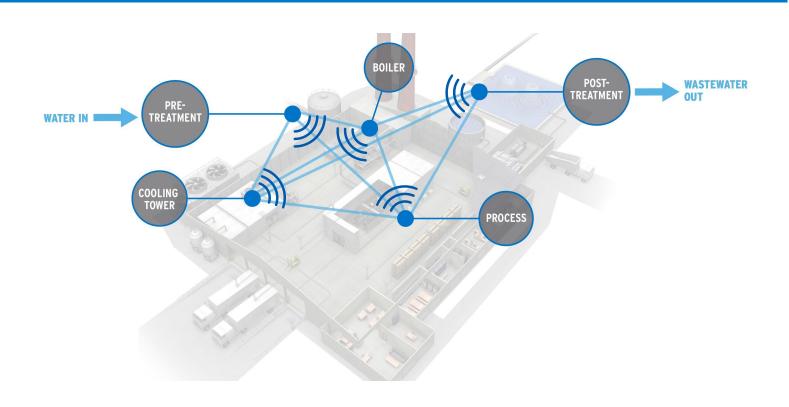
almost the entire water consumption in the US.)



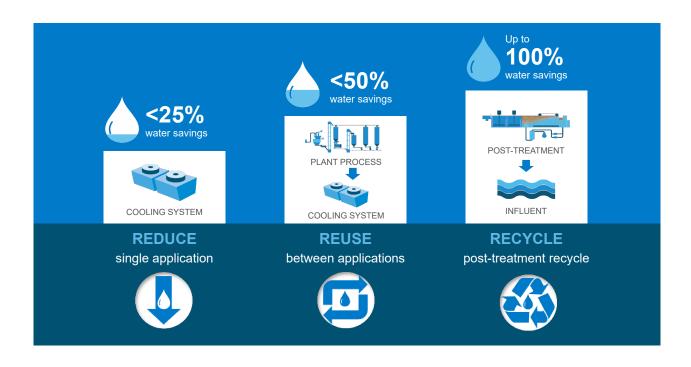


Sources: Andrews, M., Berardo, P. and Foster, D. (2011). The sustainable industrial water cycle – a review of economics and approach. Water Science and Technology: Water Supply, v 11 (1). ING Circular Economy Report

Change Mindsets & Practices: Water as a Recyclable Good



Total Water Management for 100% Reuse



Barriers and solutions to circular water management

BARRIERS

Regulation & water quality

- Reducing water use risks breaking regulations on maximum concentrations of substances in effluent
- Direct use of wastewater in producing consumer goods is currently banned

Achieving return on investment from costs:

- Infrastructure to reduce, reuse & recycle
- Operational controls to optimize water use
- Maintenance/changes in operations to sustain water reduction

Awareness

Resources

- Awareness of benefits to reusing water at all levels in an organization
- Awareness of need to reduce, reuse, recycle water

Dialogue

Collective action by local stakeholders might be required to implement change

SOLUTIONS TO ADDRESS BARRIERS

- Identify regulations and systems that favor circular water management
- Integrate water reduction, reuse and recycling into operations and infrastructure
- Understand the full value of water to operations

>

 Collect, analyze and present data on water use and true costs of water



Engage stakeholders inside and outside the fence



Valuing Water, Managing Risk



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Libby Bernick, Global Head of Corporate Business Stockholm World Water Week August 2017



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Sources: * S&P Global, Investor Factbook 2015 **SustainAbility, 'Rate the Raters' Survey, 2012

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countries

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- Sustainability index pioneers (DJSI)**

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Trucost ESG Solutions



Trucost provides sustainability data and insight to drive resilient, profitable business models and investment strategies and identify transformative solutions of tomorrow



Investor Portfolios & Bank Loan books



New Business Models



Corporate supply chains



Commodities



Net benefit of new products or technologies

ESG analytics and data for footprinting, target setting, shadow pricing, scenario analysis, positive impact assessment

- 17 years Trucost has been researching, standardizing and validating the world's most comprehensive natural capital data
- 93% coverage of global equity markets by market cap.
- 10,000 companies and their supply chains researched annually by Trucost analysts
- \$20 T in investment funds analyzed

500+ environmental metrics in six major categories



Greenhouse Gases



Air Pollutants



Water





Land and Water



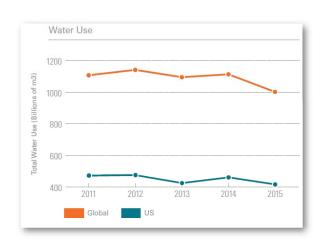
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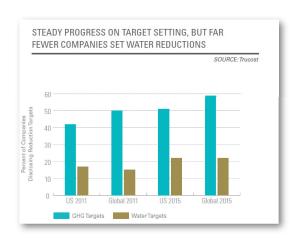
Trend 1: Corporate Water Use and Reduction Targets



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Steady progress on reducing corporate water use, but not enough to bridge the projected 40% gap in freshwater supply and demand by 2030





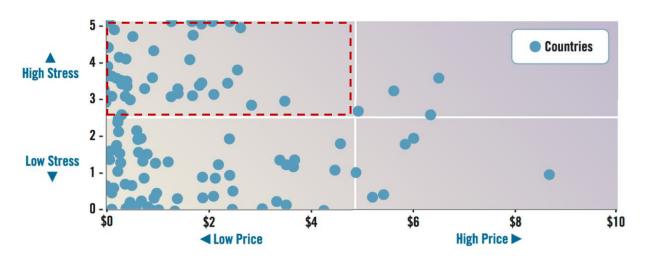
Sources: Trucost. State of Green Business Report, 2017. https://www.trucost.com/publication/the-state-of-green-business-2017/; OECD Outlook to 2030 Report..

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Trend 2: Externalities and Market Failures



In many countries facing high water stress, water prices are underpriced or subsidized and fail to reflect the full value of water to businesses



Sources: 2014 GWI Water Tariff Survey, Global Water Intelligence data www.globalwaterintel.com/tariff-survey/; 2013 WRI Aqueduct data, World Resources Institutute; http://www.wri.rog/resources/data-sets/aqueduct-country-and-river-basin-rankings

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Trend 3: Investors Assessing Unpriced Water Risks



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Internalization of
Environmental Costs and
Investment Stress Testing:
Aluminum Sector in China

27 April 2017



Water stress and credit

Mining and power generators at risk

- Population growth, aquifer depletion and climate change are making it harder for key industries to access water
- We examine the potential credit impact on 12 mining and power firms, assuming they pay the social cost of water
- Bulk miners (such as Rio, Vale) score well in our scenario analysis; base metal miners (such as Vedanta) and generators in water stress regions (such as Eskom, Huaneng) score poorly

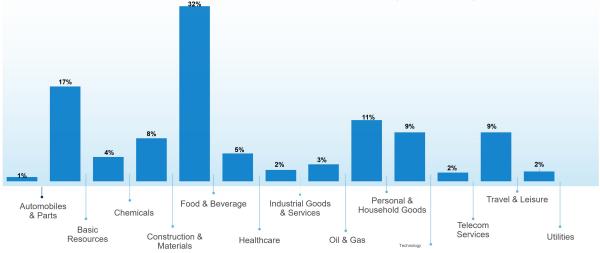
Source: Trucost Analysis for ICBC https://www.trucost.com/trucost-news/icbc-and-trucost-develop-environmental-stress-testing-framework-for-china/; HSBC, 2017.

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Trend 4: More companies reporting on financial implications of water stress



CDP Disclosed Revenue at Risk (2016) 202 companies publically disclosed to investors that water scarcity (declining availability and incoming water quality) threatens 1–6% of their annual revenue. The number of companies that disclosed revenue at risk in 2016 is over six times more than the number of companies that disclosed revenue at risk in 2015 (33 companies).



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Valuing Water Scarcity and Quality Risks





Publicly available on-line tool for asset level valuation of potential revenue loss or increased operating costs from local water scarcity or quality









Inform

Corporate water strategies to mitigate risk and enable growth

Assess

Water quantity and quality risks at a site and/or enterprise level

Quantify

Water risks in financial terms to understand the full value of water to our business

Calculate

Return on investment of different water management strategies and prioritize action

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Source: Water Risk Monetizer, www.waterriskmonetizer.com

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Essential insights based on data: globally relevant, basin specific

Actionable

information



Application and Analytics



- Incoming water risks: monetary value of the impacts of incoming water use on human health and ecosystems and the future costs of incoming water treatment
- Outgoing water risk: monetary value of the impacts of outgoing water pollution on human health and ecosystems and the future costs of water treatment
- Potential revenue at risk: monetary value of the impacts of water availability based on water required to do business

Source: Water Risk Monetizer, www.waterriskmonetizer.com

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Informing Business Decisions

- Incorporate a risk-adjusted cost of water and potential revenue loss into analysis
- Make the case for proactive water management strategies
- Identify operations/locations at greatest risk
- Monetize rate of return for water management improvement projects
- Select where and how to increase production or meet demand in new regions