



Increasing the quality and quantity of water data

Silicon Valley Campus: Implementing innovative and comprehensive water-saving measures



Creating intelligent water systems to unlock the potential of Smart Cities





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"Rethink" water @ Nestlé

Carlo Galli

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Our approach on water cost and valuation tools

☐ We use our Notional Cost of Water

 $NCW \ [CHF] = Amount \ of \ Water \ [m^3] \times 1 \frac{CHF}{m^3} \times \ CWSI \ [-]$

- ☐ We are currently testing the Water Risk Monetizer (Ecolab)
- We work with WRI on developing a method for assessing the «Cost of Water Stewardship»



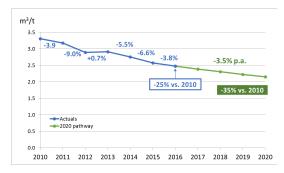




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«RRR» in our operations

- «Zero» water technology to decrease our water withdrawals, and reduce dependency from competed external water supply
 - ✓ Made of 3 phases (Ph 0,1,2)
 - ✓ 2 factories with this techonolgy fully implemented,5 are underway to full implementation,10 are implementing at least phase 1
 - ➤ But CAPEX cost of water saved (CHF/m3) through this technology is very high (...do it where it really matters, compare vs cost of external collective action in same catchment)

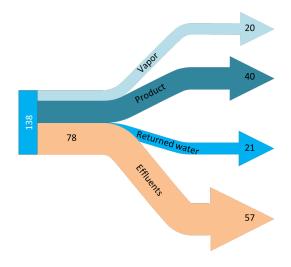




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Quality management of process effluents

- ☐ To minimize any potential negative impact on surrounding nature and community, and favour downstream reuse
 - ✓ Discharged effluent volumes are important volumes in our water mapping
 - ✓ 287 on-site ETP
 - ✓ Our internal NER fixes stringent water quality limits, applied beyond local quality regulations
 - > But Just few examples of direct reuse by neighbours...





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Emilio Tenuta Vice President Corporate Sustainability





Libby Bernick Global Head Corporate Business





Paul Reig Senior Associate Corporate Water Stewardship



WORLD RESOURCES INSTITUTE



Josh Henretig Senior Director Environmental Sustainability





Carlo Galli
Technical Director Water Resources
Nestle Corporate Operations



Nestle

Rethink operations and activate aggressive water strategies to

- optimize operations
- reduce costs
- enable reliable growth

Learn from other industries

Leverage data and analytics

Make the business case

Collaboration is essential