

# Innovation: Business as unusual.

## What is innovation?

### 09:00 **Welcome and introduction to the session**

Will Sarni, CEO at Water Foundry

### 09:05 **What innovation is – and is not**

Maisie Devine, Global Director at ABInBev

### 09:20 **Short impactful presentations** (5 min)

Moderator: Ronja Sørensen, Young Scientific Programme Committee member, SIWI

- Alexandra Campbell-Ferrari, “Law for the last mile”
- Shubhangi Sharma, “Leaving None Behind: Innovative Approaches for Drinking-water, Sanitation and Hygiene”
- Sonia Hoque, “Water Diaries of the Poor”
- Lesley Pories, “Extending services to the poor: creating creditworthy utilities”

### 09:55 **Panel discussion with Q&A**

Moderator: Sudhir Murthy, Senior Vice-President at IWA

Panelists:

- Maure Pessanha, Executive Director at Artemisia
- Kit Krugman, President and Chair of the Board at WIN: Women in Innovation
- Usha Rao-Monari, Senior Advisor at Blackstone Infrastructure Group

### 10:25 **Closing remarks**

Sudhir Murthy, Senior Vice-President at IWA

### 10:30 **Close of session**

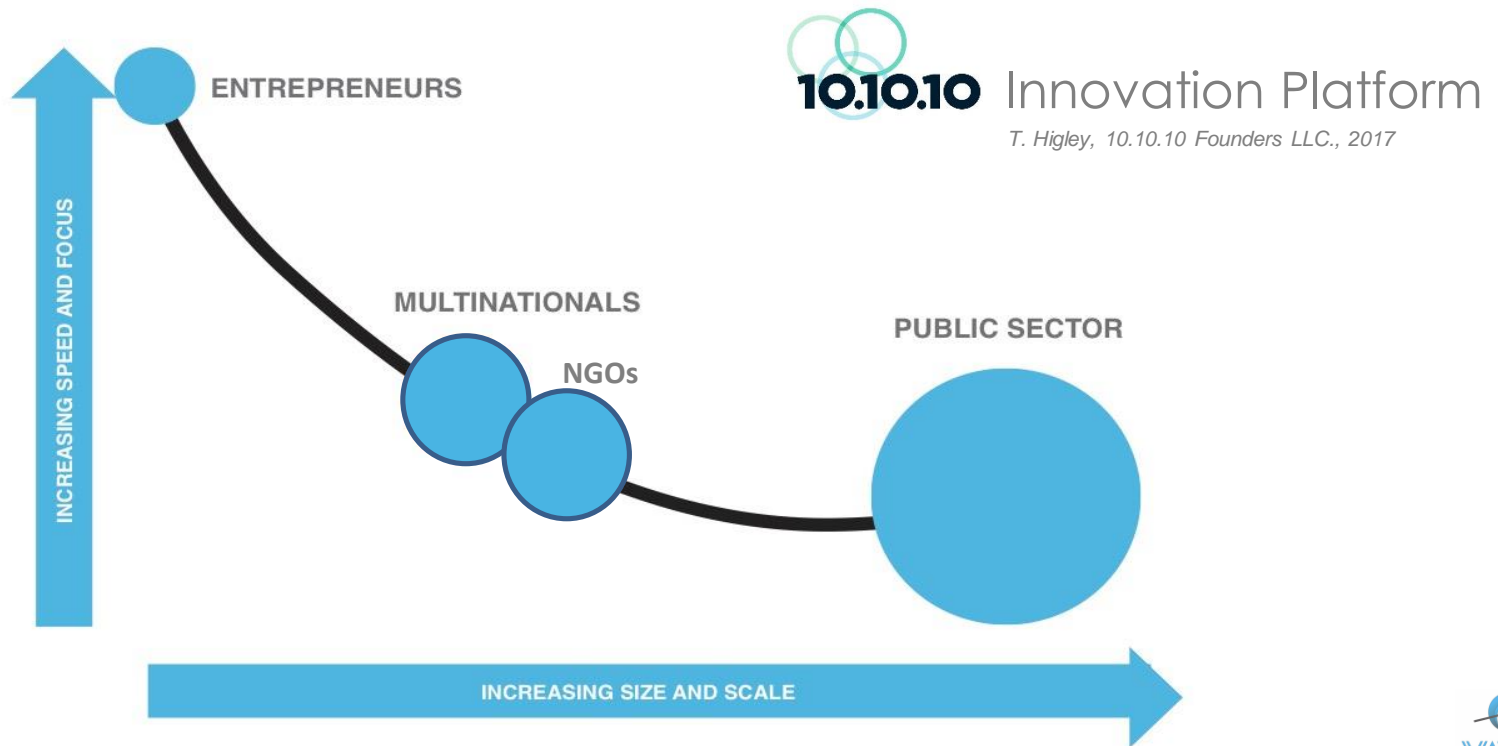
# A WICKED PROBLEM

A pair of hands, one light-skinned and one dark-skinned, are shown holding a small, realistic globe of the Earth. The globe is positioned in the center, showing the Americas. The hands are cupped around the globe, with fingers visible at the bottom and sides. The background is dark, making the globe and hands stand out. The overall image conveys a sense of global unity and the shared responsibility for the planet.

*A wicked problem involves many stakeholders*

# WICKED PROBLEMS AND STAKEHOLDERS

## ECOSYSTEM INNOVATION





The background of the slide is a dark, textured surface. It features a dense pattern of small, out-of-focus blue and white circular bokeh lights. Overlaid on this are intricate, glowing blue network patterns consisting of interconnected lines and nodes, resembling a digital or neural network. The overall aesthetic is futuristic and technological.

“The future has arrived — it’s  
just not evenly distributed yet.”

William Gibson  
Author, Neuromancer

A high-speed photograph of a water droplet hitting a surface, creating a series of concentric ripples. The droplet is captured mid-air, just above the point of impact, with a small splash of water visible below it. The background is a soft, out-of-focus blue.

Maisie Devine

Global Director at ABInBev

WE'RE HERE  
ACCELERATING  
SUSTAINABLE  
INNOVATION AT  
ANHEUSER-  
BUSCH INBEV

MAISIE DEVINE, GLOBAL DIRECTOR SUSTAINABLE  
INVESTMENTS AND 100+ ACCELERATOR

# ABInBev at a glance

**~180,000** colleagues

**~100** nationalities

**~5.5m** jobs sustained  
worldwide

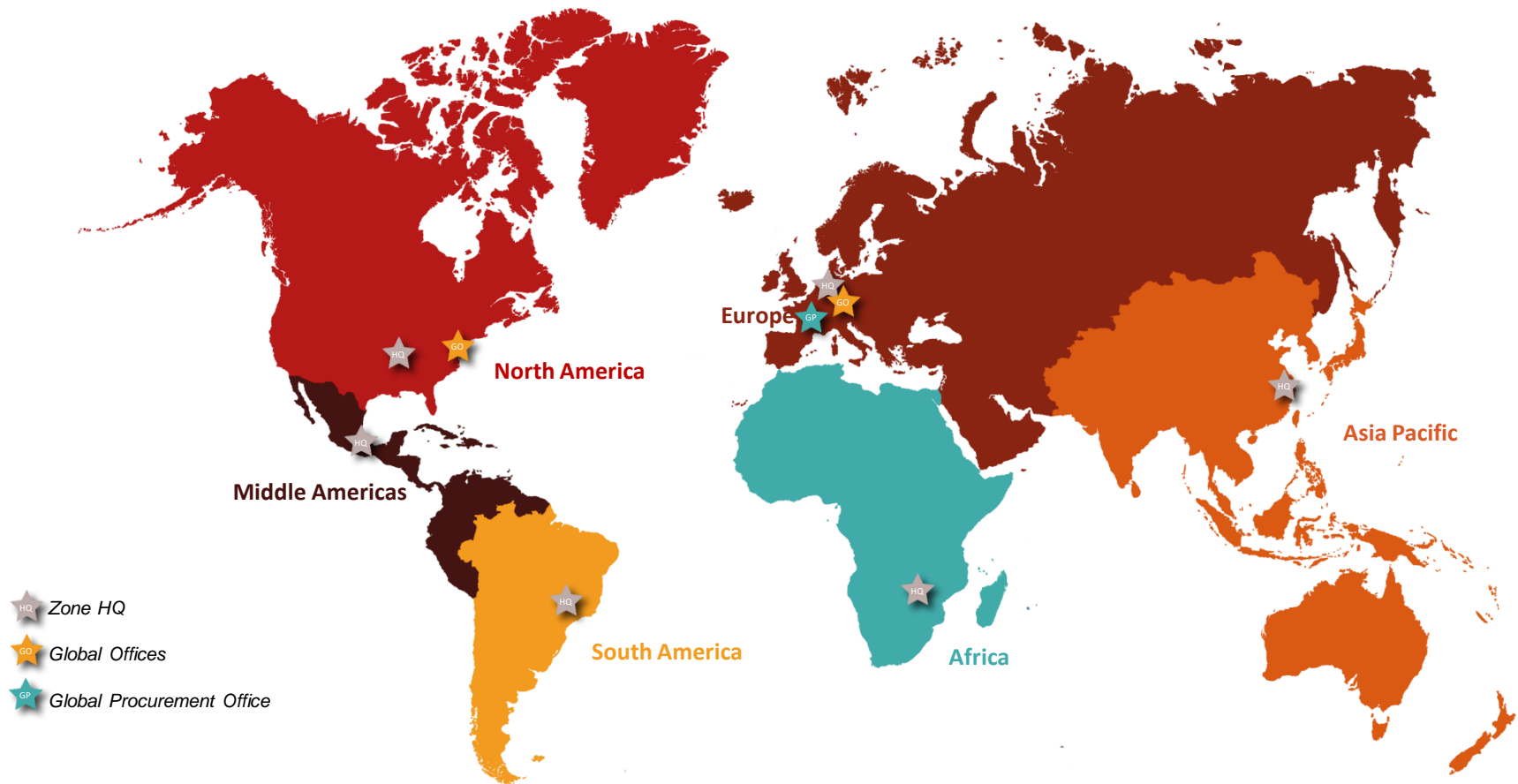


**50+** markets we operate in

**100+** markets we sell in

**~50m** people buy our  
products each day

# Truly global and diverse geographic reach





## Sustainability makes business sense



# 2025 Sustainability Goals

**ABInBev**



## **Smart Agriculture**

100% of our direct farmers to be skilled, connected and financially empowered



## **Water Stewardship**

100% of our communities in high stress areas to have measurably improved water availability and quality



## **Circular Packaging**

100% of our products to be in packaging that is returnable or made from majority recycled content



## **Climate Action**

100% of our purchased electricity to come from renewable sources  
25% of carbon emissions to be reduced across the value chain



# accelerator

100+



We are also preparing for next cohort!



***Open Call For Applications  
Aug 30***



***Applications Closed  
Oct 30***







# LAW FOR THE LAST MILE

Alexandra Campbell-Ferrari  
Co-Founder and Executive



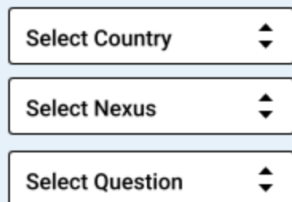
# Understand the impact of law on your water

Platform makes the law that governs water in Africa more accessible, more understandable and more useful than ever before, placing information at your fingertips that can empower and educate.

## Get Started Exploring Our Analysis & Findings:

[Explore](#)

## How It Works

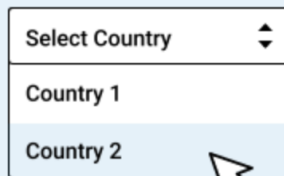


Three stacked dropdown menus for filtering results. The first is labeled 'Select Country', the second 'Select Nexus', and the third 'Select Question'. Each menu has a double-headed arrow icon on its right side.

Explore

### Step 1: Explore Findings

Filter by country, nexus and/or question and click 'view' to display a specific analysis from the results.



A dropdown menu labeled 'Select Country' with a double-headed arrow icon. Below the menu, two options are listed: 'Country 1' and 'Country 2'. A mouse cursor is pointing at 'Country 2'.

Compare

### Step 2: Compare Countries

Select a second country on the analysis page to compare the two side-by-side or select a specific question on the right.

### Document Title

#### Region Name

This is the summary. Mauris elit orci, ultricies id fermentum vel, porta et eros. Vestibulum condimentum lectus in convallis feugiat...

View PDF

### Step 3: View Sources

Click on 'view PDF' under any of the source documents for a specific analysis to pull up that source.

**Learn about the law in your country, or compare the law of two countries!**

**Explore Findings:**

Kenya



Agriculture



CQ 1.1: How do laws



**Explore**

**Use the filters above to explore our Analysis & Findings**



**Explore Findings:**

Select Country



Select Nexus



Select Question



Explore

**Compare With Another Country:**

Nigeria



Compare

# Agriculture

## Kenya

What and how do laws govern the nexus between agriculture and water?

CQ 1.1: How do laws govern agriculture and water quality?

### Questions:

RQ 1.1.1: How do monitoring requirements govern agriculture and water quality?

RQ 1.1.2: How do reporting requirements govern agriculture and water quality?

Explore Findings:

Select Country



Select Nexus



Select Question



Explore

Compare With Another Country:

Nigeria



Compare

## Agriculture

Kenya

What and how do laws govern the nexus between agriculture and water?

CQ 1.1: How do laws govern agriculture and water quality?

## Agriculture

Nigeria

What and how do laws govern the nexus between agriculture and water?

CQ 1.1: How do laws govern agriculture and water quality?

# The Source: our repository of Water Laws, collected just for you.

**Explore:**

Search by key terms and tags



Kenya



Agriculture



Explore

**Use the filters above to explore our Source Documents**

# Thank you.

Alexandra Campbell-Ferrari  
[acampbellferrari@ourwatersecurity.org](mailto:acampbellferrari@ourwatersecurity.org)







# **Leaving None Behind: Innovative Approaches for Drinking-water, Sanitation and Hygiene**

**Shubhangi Sharma**



**Two options were: improve these systems with modern technologies or to go all-out for dynamic, eco-friendly and sustainable approach.**

**We went with the latter.**



# The Problem

**With increase in demographic pressure in Shillong, traditional approaches of water management are on the verge of collapse, resulting in water shortage and, a rise in water borne diseases and sanitation problems.**



# Our Solution

- **Locality-wise youth-groups were formed to work with the people and make them aware of the importance of safe drinking water, hygiene and sanitation. We kept a special focus on women.**





# Youth Groups Working in Team Spirit





# Discussing About the Strategy



# Youth Groups on the Job



# Outcomes

- The women empowerment component was an encouraging success
- Schools and colleges ensured drinking water supply and water supply in washrooms.
- Hundreds of homes took to water harvesting techniques and waste segregation
- **People are more conscious of 'WASH'.**
- New youth leaders join us everyday and our number runs into nearly 200

- Engagement at the grassroot level
- Can have significant results by reshaping behavioral attitude
- We need modern tech, Cheaper solutions



*Khublei Shibun*  
Thank you!

**KHUBLEI  
SHIBUN**



# Water diaries of the poor

## Case of Polder 29 in coastal Bangladesh

Sonia F. Hoque,  
*Postdoctoral Researcher, University of Oxford*



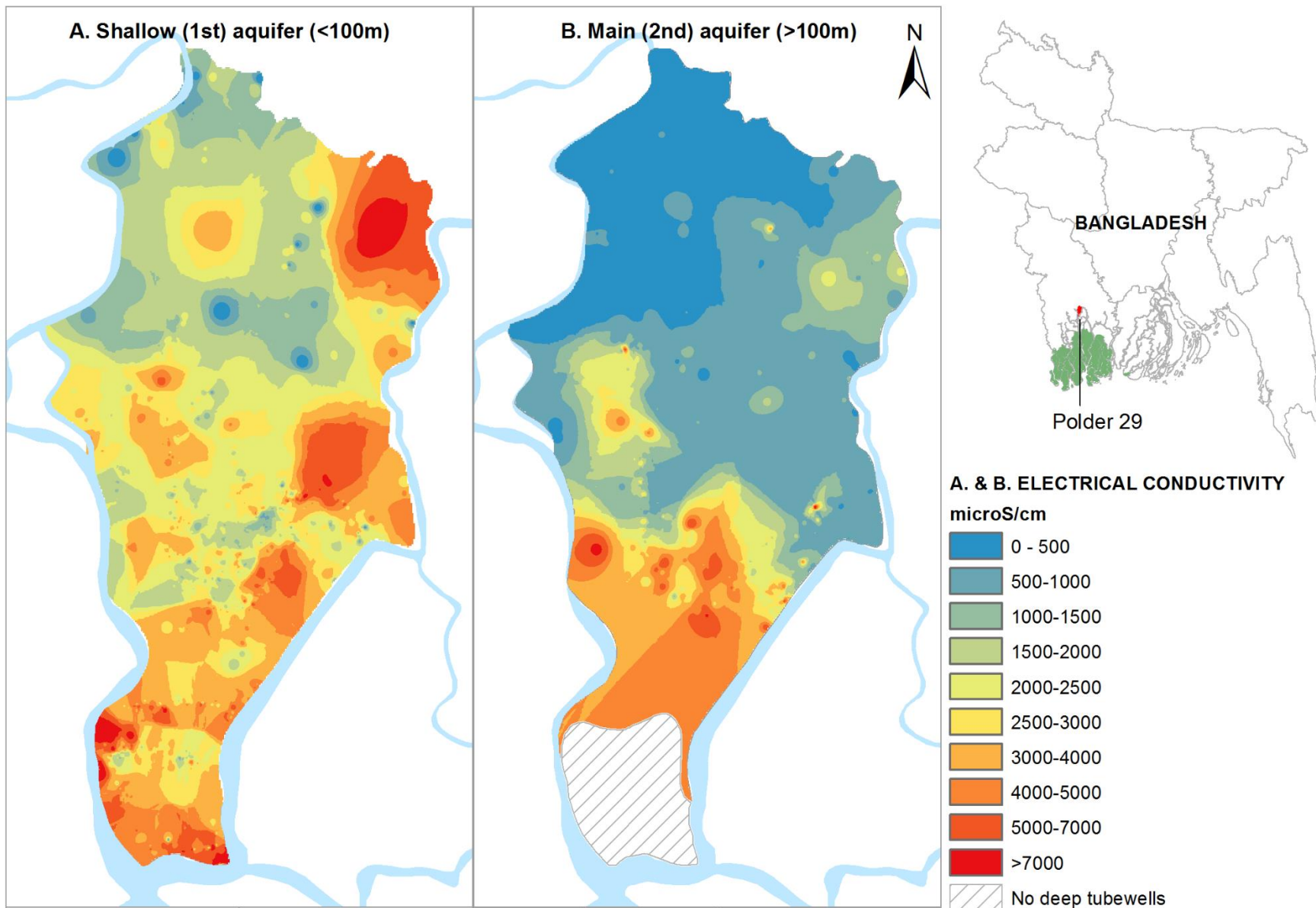
REACH

Improving water  
security for the poor





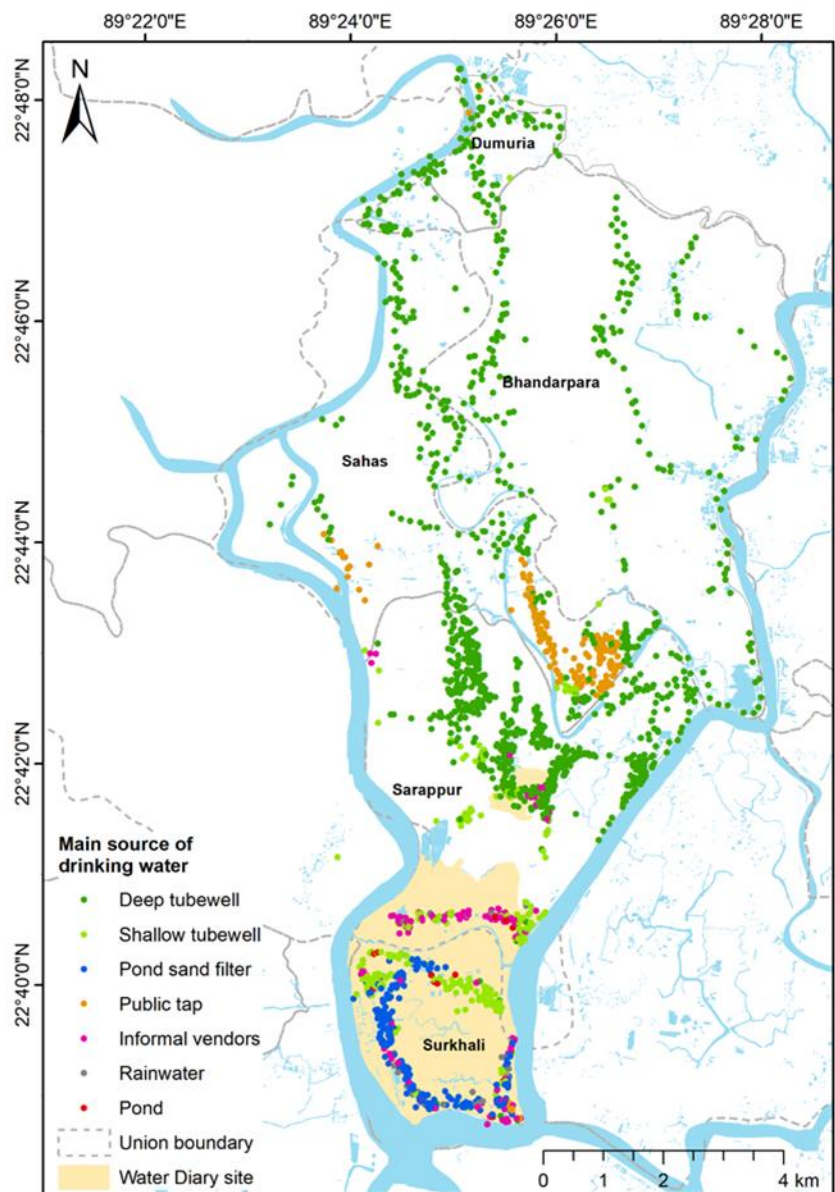
# GROUNDWATER SALINITY







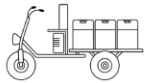

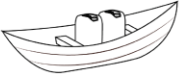

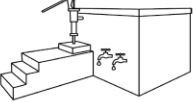


















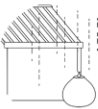
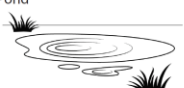
# WATER SOURCES IN POLDER 29





# WATER DIARY METHOD

## SECTION 1. WATER SOURCES AND PAYMENTS

Where did your HOUSEHOLD collect water TODAY?	Tick ALL that apply	Where is this source located?	How many CONTAINERS did you collect?	How much did you pay for water today?	Who collected the water?
None					
Informal vendor [Van] 			 _____		
Informal vendor [Trawler] 			 _____		
Pond sand filter 			 _____  _____		 
Reverse osmosis plant 			 _____  _____		 
	Deep		 _____  _____		 
	Shallow		 _____  _____		 
Rainwater harvesting 					
Pond 					

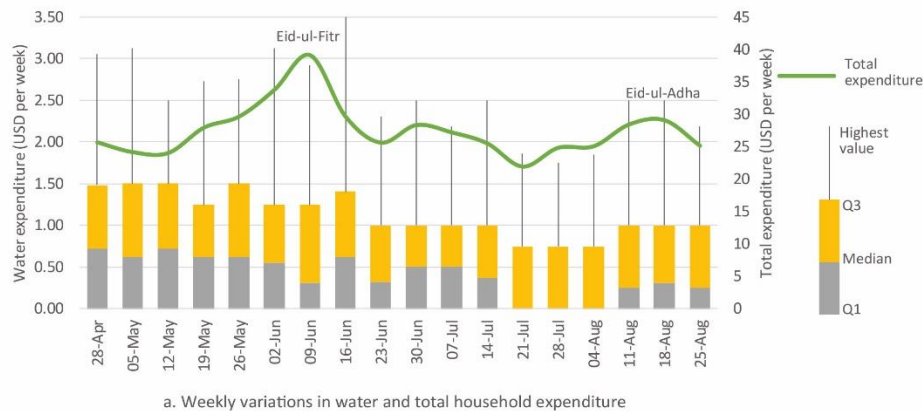
## SECTION 2. WEEKLY FINANCIAL EXPENDITURES

Expenditure Items	Expenditure (Tk)
Food (food bought for eating)	
Farming (crop & livestock) (fertiliser, tools, traction, seeds, hired labour, purchase animals, etc.)	
Transport (matatus, piki pikis, petrol, maintenance)	
Health (medicine, doctor fees, soap, etc.)	
Education (school fees, uniforms, books, pens, etc.)	
Energy (electricity, charcoal, kerosene, solar, etc.)	
Water for domestic and productive uses (cost of water, maintenance of infrastructure)	
Others (building, funerals, weddings, clothes, remittances, air-time, etc.)	
Total	

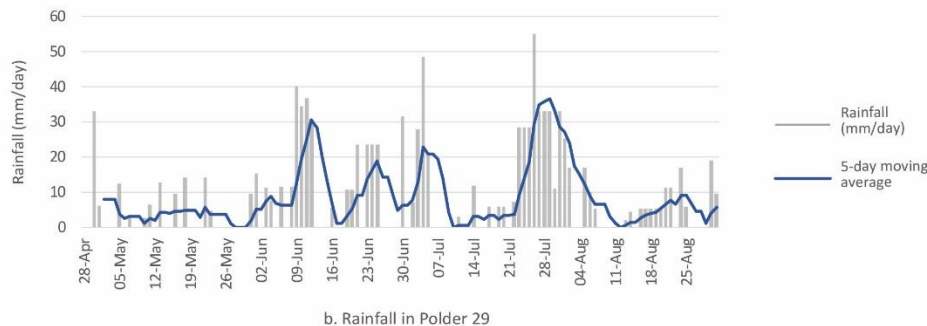
- 120 households selected from the household survey
- 1-year study starting April 2018
  - Daily records of water sources, amount, payment, collection responsibilities;
  - Financial expenditures for food, farming, water, health, education, transport, energy, and miscellaneous items



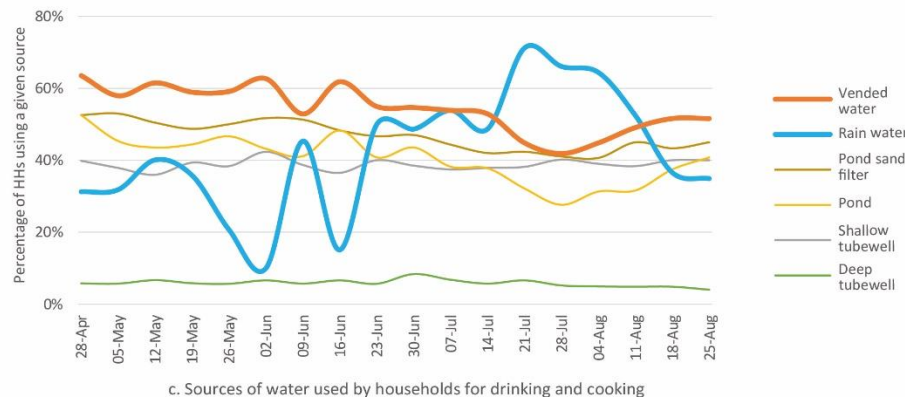
# WATER SOURCES & EXPENDITURES



a. Weekly variations in water and total household expenditure

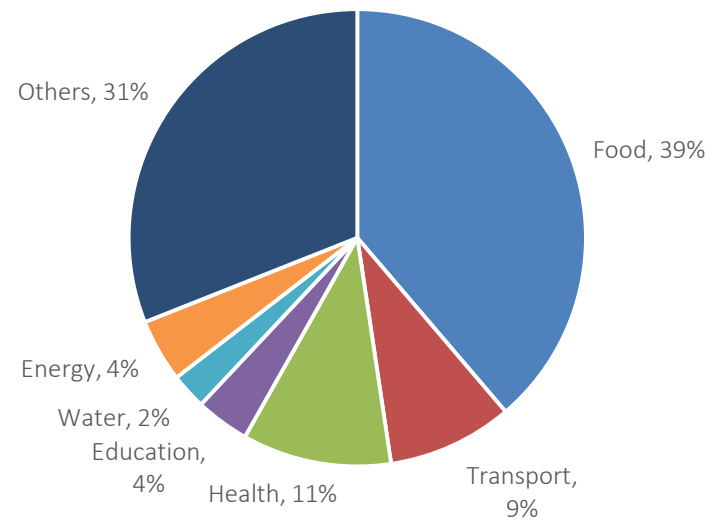


b. Rainfall in Polder 29



c. Sources of water used by households for drinking and cooking

- Median water expenditure decrease decreased from USD 0.7 per week in dry season to zero in monsoon, as people shift from vended water to rainwater
- Total HH expenditures (5% trimmed mean) varies between USD 25-30 per week, but peaks during festivals







# TIME FOR BUSINESS 'NOT' AS USUAL

- **Infrastructure led agenda insufficient for reaching the last mile**
  - 97% of the population have access to an improved water source, but 39% have safely-managed service
- Investment decisions need to be guided by **empirical evidence** on aquifer configuration, groundwater quality, and existing infrastructure mapping
- **Uncoordinated investments** by public and private sectors need to be addressed through newer institutional models involving **monitoring and regulation** of diverse water supply systems
- **Sustainable financing** mechanisms need to be developed to ensure infrastructure maintenance, affordable and equitable services.

1. Hoque et al. (2019) A social-ecological analysis of drinking water risks in coastal Bangladesh. *Science of the Total Environment*, 679: 23-34
2. Hoque and Hope (under review) Examining the economics of water affordability. *Water Economics and Policy*

# REACH

Improving water  
security for the poor

[www.reachwater.org.uk](http://www.reachwater.org.uk)

[reach@water.ox.ac.uk](mailto:reach@water.ox.ac.uk)

 [@reachwater](https://twitter.com/reachwater)

 [/reachwater](https://www.facebook.com/reachwater)

# Extending services to the poor: Creating creditworthy utilities

Lesley Pories, [Water.org](http://Water.org)

A photograph of a water treatment facility. In the foreground, there are two large blue cylindrical tanks with the logo 'PDAM TIRTA DHARMA KABUPATEN BATANG' on them. Behind the tanks is a blue wall. To the right, there is a blue railing with a red and white decorative banner. The background shows a line of tall trees and a building. The water in the foreground is calm and reflects the blue wall and the banner.

On everyone's mind:

How can we make utilities creditworthy in the eyes of commercial financiers?

# Strengthening utilities

## What we think they want

- Reducing NRW
- Good pressure
- 24/7
- High coverage
- Engineers

## What they say they want

- Financial management
- Marketing
- Customer relations
- HR
- Set-up that supports payment plans for connection fees
- Motivation



## Results and what they tell us

- Significant – **in some cases, double** – monthly revenue
- Approval for government grants
- Locally-instigated replication



# Panel debate

**Moderator: Sudhir Murthy, IWA**

**Panelists:**

- **Maure Pessanha, Executive Director at Artemisia**
- **Kit Krugman, President and Chair of the Board at WIN: Women in Innovation**
- **Usha Rao-Monari, Senior Advisor at Blackstone Infrastructure Group**

A high-speed photograph of a water droplet hitting a surface, creating a series of concentric ripples. The droplet is captured mid-splash, with a small crown-like shape at its base. The background is a soft, out-of-focus blue.

# Closing remarks

Sudhir Murthy, Senior Vice-President at IWA